

Analysis of 2017/18 Public Sector Reform Savings

ANNEX A

| | Project Phasing | | | Total Saving (£'m) | Saving Analysis 2017/2018 | | |
|---|-----------------|---------------|--------------|--------------------|---------------------------|-----------|--------------|
| | 2017/18 £'m | 2018/19 £'m | 2019/20 £'m | | Red £'m | Amber £'m | Green £'m |
| Phase 1 | | | | | | | |
| Public Sector Reform | | | | | | | |
| <u>PSR1- Most Vulnerable</u> | | | | | | | |
| Looked After Children Reform Programme | - | - | 0.539 | 0.539 | | | - |
| Acute wrap around services | 0.275 | 0.275 | - | 0.550 | - | | 0.299 |
| | 0.275 | 0.275 | 0.539 | 1.089 | - | - | 0.299 |
| <u>PSR2- Locality Teams and Personalisation</u> | | | | | | | |
| Locality teams | 1.000 | 8.000 | - | 9.000 | 0.281 | | 0.719 |
| Personalisation and asset based approach | 0.300 | 1.000 | 1.700 | 3.000 | | | 0.300 |
| | 1.300 | 9.000 | 1.700 | 12.000 | 0.281 | - | 1.019 |
| <u>PSR4- SEND & Home to School Transport</u> | | | | | | | |
| All age disability pathway | - | 0.443 | 0.444 | 0.887 | | | 0.055 |
| Home to School Transport | - | 0.365 | 0.365 | 0.730 | | | - |
| | - | 0.808 | 0.809 | 1.617 | - | - | 0.055 |
| <u>PSR5- Education Excellence Everywhere</u> | | | | | | | |
| Traded School Improvement Service | 0.318 | 0.319 | - | 0.637 | | | 0.318 |
| | 0.318 | 0.319 | - | 0.637 | - | - | 0.318 |
| <u>PSR6- Commercialisation, Traded Services & Income</u> | | | | | | | |
| Sefton Arc | 0.021 | 0.356 | 0.419 | 0.796 | | | 0.021 |
| Commercial Fleet Management | 0.028 | 0.028 | - | 0.056 | 0.018 | | 0.010 |
| Crosby Lakeside Adventure Centre | 0.064 | - | 0.122 | 0.186 | 0.064 | | - |
| Atkinson | 0.074 | 0.270 | 0.070 | 0.414 | | | 0.074 |
| Tourism | - | 0.110 | 0.225 | 0.335 | | | - |
| School Meals | 0.100 | 0.200 | - | 0.300 | | | 0.100 |
| Building Cleaning (alternative delivery model) | 0.250 | - | - | 0.250 | 0.169 | | 0.081 |
| Building Control | 0.183 | 0.183 | - | - | | | 0.183 |
| | 0.720 | 0.781 | 0.836 | 2.337 | 0.251 | - | 0.469 |
| <u>PSR7- Environment</u> | | | | | | | |
| Integration of Land Asset Management Services | 0.450 | 0.445 | - | 0.895 | | | 0.450 |
| Car Parking | - | 0.250 | - | 0.250 | | | - |
| | 0.450 | 0.695 | - | 1.145 | - | - | 0.450 |
| <u>PSR8- Assets & Property Maximisation</u> | | | | | | | |
| Operational efficiency, Agile and lean, Re-designation, Uplift in yield, Facilities Management Services | 0.503 | 1.538 | 1.259 | 3.300 | 0.503 | | - |
| | 0.503 | 1.538 | 1.259 | 3.300 | 0.503 | - | - |
| <u>PSR9- ICT and Digital</u> | | | | | | | |
| Council ICT | - | - | 1.950 | 1.950 | | | - |
| ICT staffing reductions | - | - | 0.689 | 0.689 | | | - |
| Transactional Services staff reductions | - | - | 0.800 | 0.800 | | | - |
| Customer Interface (includes One Front Door approach) | - | 0.300 | - | 0.300 | | | - |
| | - | 0.300 | 3.439 | 3.739 | - | - | - |
| <u>PSR10- Commissioning and Shared Services</u> | | | | | | | |
| Integration of resources | 0.130 | 0.130 | - | 0.260 | 0.040 | | 0.090 |
| SMBC Contract Review | 0.353 | 0.220 | 0.143 | 0.716 | 0.253 | | 0.100 |
| LCR Procurement | 0.125 | 0.500 | 0.875 | 1.500 | 0.125 | | - |
| Shared Services | - | - | 0.250 | 0.250 | | | - |
| Contract Compliance Audit (potential for a mix of one off and re) | 0.399 | 0.133 | - | 0.532 | 0.399 | | - |
| | 1.007 | 0.983 | 1.268 | 3.258 | 0.817 | - | 0.190 |
| Total PSR | 4.573 | 14.699 | 9.850 | 29.122 | 1.852 | - | 2.800 |

| Comments Relating to the 2017/2018 Financial Year |
|---|
| No saving due in 2017/18 Saving will be achieved |
| £0.719m of the in year £1m target has been achieved. The remaining balance of £0.281m is at present showing as at risk due to further consultation that is required with regard to subsidy and staffing proposals in the Early Intervention and Prevention programme |
| Saving will be achieved within the Adults & Social Care budget |
| A saving of £0.055m has been achieved in advance of 2018/19 No saving due in 2017/18 |
| Savings in respect of £0.170m School Improvement, £0.070m Governor Services and £0.050m School Admissions are all on target to be delivered. |
| On target. Sales support established, first sales report expected imminently. £0.018m of this saving will not be delivered in year due to a delay in establishing the HGV MOT testing centre which is awaiting the required VOSA inspection. Targeted saving unachievable in 2017/18 as refurbishment will not commence until quarter 3 On target. Saving identified through staff vacancies. No saving target in 2017/18, business plan to achieve targeted savings in 2018/19 and 2019/20 is being developed. On target. Increase in price will achieve saving alongside increasing sales. Targeted saving in 2017/18 unachievable due to the time needed to implement reduction in posts and for pay protection period. Specific service budgets will need to be reduced to realise the overall saving. Confidence of achieving the saving is high however it is difficult to track as this is demand lead. It is expected that by the end of Q3 the service area will know exactly what will be achieved this year (+/-). A new levy to be introduced in Q4 should encourage developers to have planning applications agreed before then in order to reduce their costs. |
| £0.277m worth of savings is identified and achieved. Of the remaining £0.173m plans have been developed for introduction. Some of these proposals are one-off in nature therefore permanent solutions will be required in 2018/19. No saving due in 2017/18 |
| This saving will need to be rephased into 2018/19 and 2019/20. |
| No saving due in 2017/18 No saving due in 2017/18 No saving due in 2017/18 No saving due in 2017/18 |
| There is a delay in the implementation of these savings due to the time required to identify staff in scope and develop and consult on a new structure. Saving achieved on the procurement of the printing contract £0.100m. Remaining savings will be harvested when contracts have been renewed, but at the present time and until tendered, it is unknown which contracts will generate the required saving. This saving will need to be rephased into 2018/19 due to delays in progress being made across the city region. No saving due in 2017/18 An LGA bid submitted to support delivery of this workstream, which has recently been approved. Saving unlikely to be achieved in 2017/18 and will need to be rephased into 2018/19. |

| | |
|---|-------|
| Project deliverables will not meet agreed outcomes | Red |
| Project deliverables are not currently at the required standard but plans are in place to improve | Amber |
| Project deliverables will meet agreed outcomes | Green |